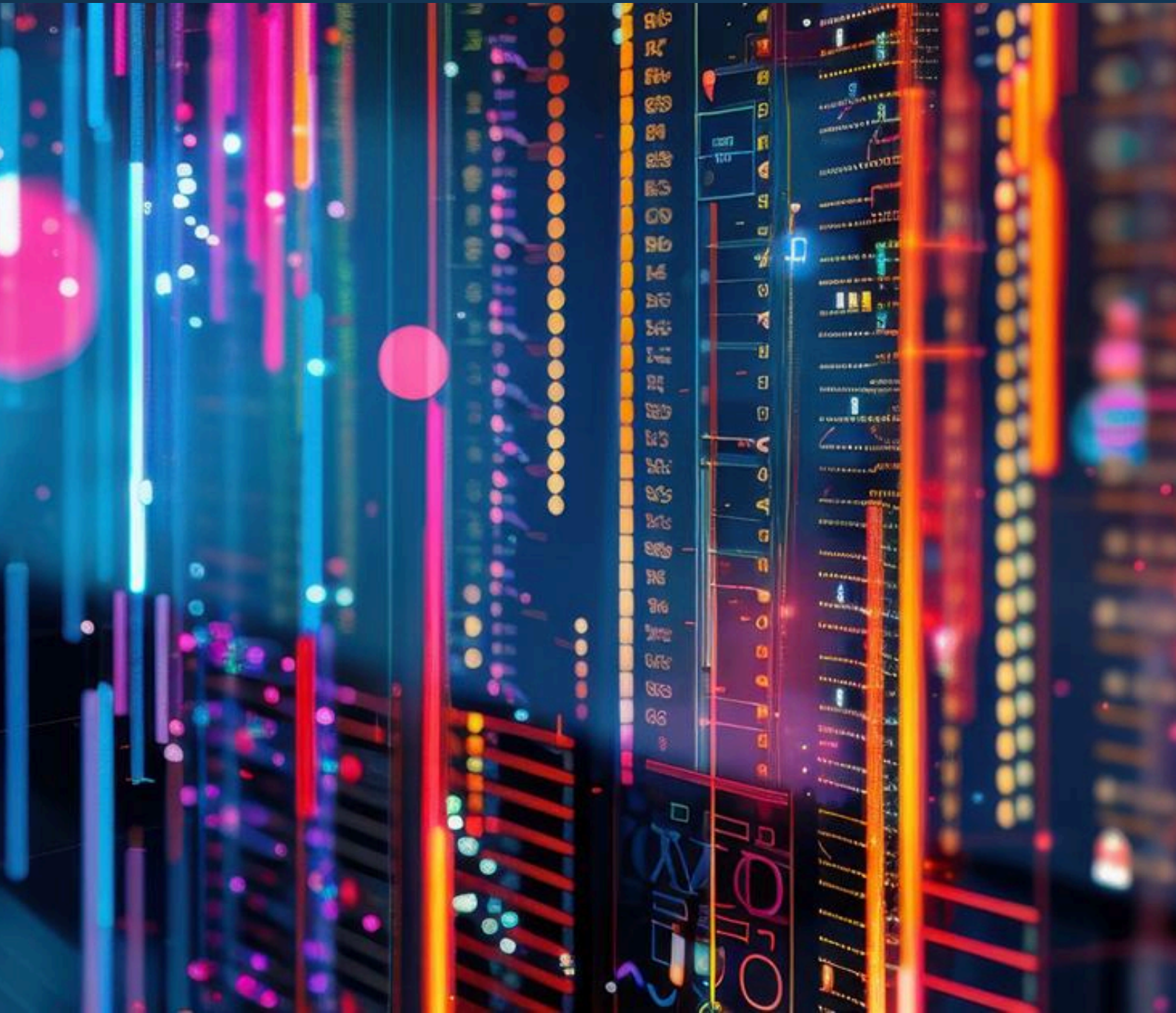


# Halderstone



Training module

# Risk Management

Systematically identify, evaluate, treat and monitor risks and opportunities across management systems



**Are your risk registers providing lists of issues, but lacking actionable insights for decision-making?**

## Overview

Many organizations struggle with fragmented risk management practices, leading to inconsistent prioritization and weak connections between risks, controls, and improvement efforts.

This training module addresses these challenges by providing a framework for building a coherent risk and opportunity process applicable across various management systems. Participants will learn to define practical risk criteria, structure a consistent risk register, and develop treatment plans that translate into owned actions, ensuring risk information is current and supports effective decision-making.



## Target audience

- Management system implementers and coordinators
- Executives and department heads accountable for management system performance
- Those responsible for processes, policies, assets, risks, and controls related to a management system
- Auditors seeking insights into management-side best practice (not audit technique)
- Management consultants working with management system design, governance, or improvement

# Is this module for you?

## It is a good fit for you if you...

- are responsible for risk-related aspects of a management system.
- want to move beyond formal risk registers to decision-relevant risk information.
- experience risk assessments that exist on paper but do not drive priorities.
- need risks to inform decisions, actions, and resource allocation.
- want a simple, repeatable risk logic that stays usable over time.

## It may be less suitable for you if you...

- already operate a clear, consistently applied risk approach used in decisions.
- have no mandate or interest in shaping how risks are handled in the system.
- need detailed risk modelling, quantitative analysis, or tool configuration.
- expect a checklist-driven risk method without contextual judgment.

# Learning outcomes



## Key outcomes

- Apply a repeatable risk process across multiple management systems
- Define practical risk criteria that improve comparability across teams
- Structure a risk register that keeps risks traceable to inputs, controls, and actions

## Additional capabilities

- Explain how management system standards integrate risk and opportunity thinking
- Integrate opportunities into the existing risk management logic
- Build risk treatment plans that lead to owned actions and are regularly reviewed
- Recognize common failure modes and implement routines to maintain current risk information

# Agenda

## **What “risk and opportunity” means in management systems**

How risk-based thinking provides a common planning and prioritisation logic across management system standards, and where common misunderstandings and failure modes arise

## **Risk inputs and boundaries**

How to use context, stakeholder needs, obligations, and objectives as meaningful risk inputs, and apply practical risk categorisation to support clarity of ownership and decision-making

## **A consistent risk process**

How to design a repeatable identify, analyse, evaluate, treat, and monitor cycle, and define roles, ownership, and minimal governance so the process remains usable

## **Risk criteria and comparability**

How to define impact and likelihood in a way that different teams apply consistently, and set thresholds and decision rules, including appetite, without complex modelling

## **Designing a useful risk register**

How to define minimum fields for traceability and decision linkage, and avoid duplicates, laundry lists, and registers that exist without influencing decisions

## **Opportunities in practice**

How to integrate opportunities into the same logic as risks, and determine when opportunity handling requires explicit ownership and follow-through

## **Risk treatment and action planning**

How to select appropriate treatment options and translate them into actionable plans with clear responsibilities, due dates, verification, and control linkage

## **Monitoring, review, and keeping it alive**

How to define review cadence, triggers, escalation, and re-assessment points, and use risk information as an input to routine planning and management review

## **Digital and AI support**

How tools support registers, aggregation, and review preparation, and how AI-assisted summarisation and clustering can support judgement within defined limits and safeguards

## **Case-based workshop**

Applying the learned concepts, methods, and approaches in a realistic case setting

# Included materials



## Learning materials

- Slide deck
- Participant workbook

## Templates & tools

- Risk management process
- Risk register template
- Risk criteria and scoring guideline
- Risk and opportunity identification checklist
- Risk treatment and action plan template
- Risk review agenda and checklist
- AI prompt set for risk management

## Confirmation

- Confirmation of participation

# Preparation guidance



## Assumed background

No formal prerequisites. This module assumes general familiarity with management system concepts and organisational processes.

Helpful background includes:

- Basic understanding of how management systems are structured and maintained
- Familiarity with roles, responsibilities, and operational decision-making

## Preparatory modules

### Foundation (depending on background)

Useful if you are new to the underlying concepts

- System Framing

# Logistics



## Available languages

- English
- German

## Standard delivery options

- Virtual live teaching
- Blended learning (e-learning + live)

## Bespoke delivery options

- On-site delivery at your place
- Content adapted to your organization



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