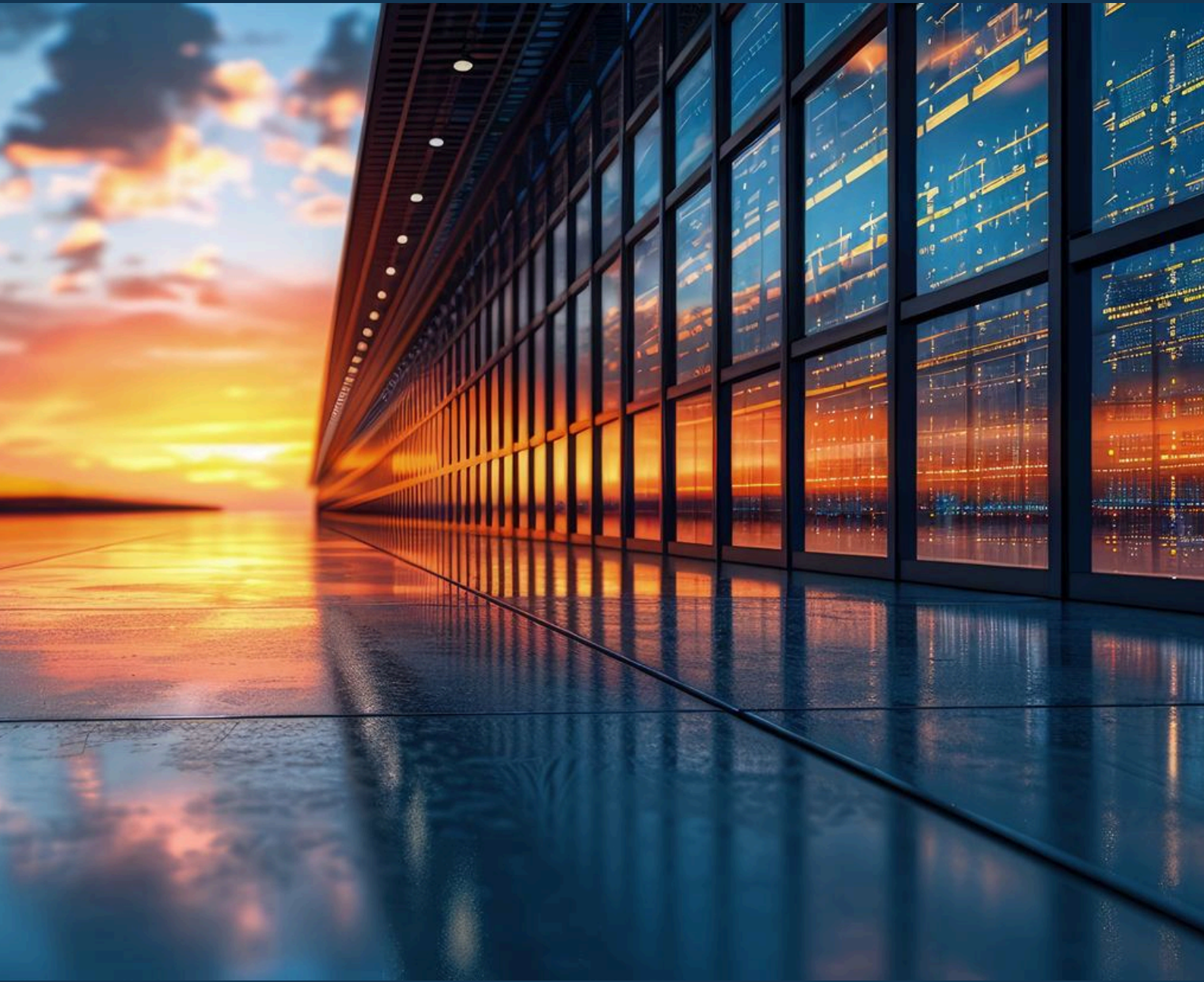


Halderstone



Training module

Business Continuity Strategies & Solutions

Evaluate continuity strategy options, design continuity solutions, and apply decision criteria aligned with ISO 22301 time-based requirements



Are continuity strategies chosen without evaluating options, leading to expensive or insufficient solutions?

Overview

Many organisations jump from “critical” to “we need DR” and end up with strategies that are either unaffordable, not implementable, or disconnected from real operational constraints. Others document generic options (alternate site, remote work, manual workarounds) but cannot show why they are sufficient for specific time requirements, dependencies, and minimum resources.

This training module focuses on strategy selection and solution design: how to translate time-based requirements into practical continuity approaches across people, facilities, technology, information, and suppliers; how to evaluate options and constraints; and how to document decisions so they remain usable for implementation and assurance. The module does not teach Business Impact Analysis execution, and it does not develop business continuity plans, response procedures, or exercising programmes—those are handled in the dedicated ISO 22301 modules.



Target audience

- People involved in designing, building, operating, or improving a BCMS aligned with ISO 22301
- Executives and department heads accountable for BCMS effectiveness and performance
- Those responsible for processes, policies, assets, risks, and controls related to business continuity management
- Auditors of ISO 22301 who want to deepen their understanding of management-side best practices (not audit technique)

Is this module for you?

It is a good fit for you if you...

- need to turn time-based requirements into viable continuity strategies.
- want to compare recovery options using explicit trade-offs and constraints.
- design continuity solutions across people, facilities, IT, and suppliers.
- need defensible strategy decisions for approval and assurance.
- support ISO 22301-aligned implementation or audit-readiness.

It may be less suitable for you if you...

- are looking for business impact analysis or criticality definition.
- want detailed recovery plan or runbook development.
- focus on exercising, testing, or crisis response execution.
- already operate proven, well-documented continuity strategies.

Learning outcomes



Key outcomes

- Translate recovery requirements into a set of viable strategy options
- Evaluate feasibility and constraints to select a coherent portfolio of continuity strategies
- Document strategy decisions with rationale and trade-offs for management approval

Additional capabilities

- Distinguish between strategy and solution design versus plan execution and exercising
- Recognise failure modes in continuity strategy selection and avoid over-engineering or under-investment
- Align continuity solutions with organisational capabilities and resource realities

Agenda

What strategy and solution means in ISO 22301

How to distinguish continuity strategy selection from downstream planning and response, and translate time requirements into implementable solution requirements

Strategy options landscape

How to navigate continuity strategy families and recognise typical misfits such as DR-only thinking, paper resilience, and assumption-driven designs

Designing solutions across enabling dimensions

How to design integrated continuity solutions across people, facilities, technology, information, and suppliers; including minimum operating models and recovery sequencing

Feasibility and constraint evaluation

How to test proposed strategies against real-world constraints and expose single points of failure, shared dependencies, and unrealistic workarounds

Decision logic and governance of trade-offs

How to make recovery trade-offs explicit and document decisions so cost, recovery time, complexity, and residual exposure remain transparent

Traceability and maintainability of strategy decisions

How to link strategy choices to time requirements and assumptions and define change triggers that require strategy review or update

Technology as an enabler

How to use structured registers and AI-assisted summarisation to keep strategy decisions current and comparable without replacing managerial judgement

Case-based workshop

Applying the learned concepts, methods, and approaches in a realistic case setting

Included materials



Learning materials

- Slide deck
- Participant workbook

Templates & tools

- Continuity strategy options catalogue
- BC solution design canvas
- Feasibility & constraint checklist
- Trade-off decision table template
- Strategy-to-requirement traceability table template

Confirmation

- Confirmation of participation

Preparation guidance

Assumed background

This module assumes participants can work with management-system concepts and can discuss service impacts, dependencies, and time constraints. Participants should be comfortable interpreting time-based continuity requirements (e.g., MTPD/MAO, RTO, RPO) as design inputs—without needing to learn how these are produced.

Helpful background includes:

- Familiarity with key services/processes and their enabling dependencies (people, sites, technology, suppliers)
- Ability to discuss operational workarounds realistically (constraints, not aspirations)

Preparatory modules

Foundation (depending on background)

Useful if you are new to the underlying concepts

- Business Impact Analysis

Supporting (optional)

Helpful but not required to participate effectively

- Risk Management
- Mechanisms of Detective & Corrective Security Controls

Logistics



Available languages

- English
- German

Standard delivery options

- Virtual live teaching
- Blended learning (e-learning + live)

Bespoke delivery options

- On-site delivery at your place
- Content adapted to your organization



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